

# **PUBLIC FINANCIAL HOLDINGS LIMITED**

## **Terms of Reference**

### **Risk Management Committee**

#### **Members of Risk Management Committee**

- 1) Tan Sri Datuk Seri Utama Thong Yaw Hong - Committee Chairman  
(Co-Chairman/Independent Non-Executive Director)
- 2) Tan Sri Dato' Sri Tay Ah Lek  
(Non-Executive Director)
- 3) Mr. Lee Chin Guan  
(Independent Non-Executive Director)
- 4) Dato' Chang Kat Kiam  
(Non-Executive Director)
- 5) Mr. Tan Yoke Kong  
(Executive Director / Chief Executive)
- 6) Mr. Quah Poh Keat  
(Independent Non-Executive Director)

#### **Quorum**

4 members one of whom shall be the Chairman of the Committee (In the absence of the Chairman, the members present shall choose a member to be Chairman at such meeting).

#### **Secretary**

The Risk Manager or Financial Controller or Company Secretary will act as the Secretary of the Committee.

### Terms of Reference

- i) To oversee the overall management of all risks covering market risk management, liquidity risk management, credit risk management and operational risk management.
- ii) To review and approve risk management policies and risk tolerance limits.
- iii) To review and assess adequacy of risk management policies and framework in identifying, measuring, monitoring and controlling risk and the extent to which these are operating effectively.
- iv) To review management's periodic reports on risk exposure, risk portfolio composition and risk management activities.
- v) To evaluate risks under stress test scenarios.
- vi) To ensure infrastructure, resources and systems are in place for risk management i.e. ensuring that the staff responsible for implementing risk management systems perform those duties independently of the risk taking activities.
- vii) To ensure cultivation of a proactive risk management culture so that risk management process are applied in the day-to-day business and activities.

### Frequency of Meetings

4 times a year.

### Reporting Procedures

The Risk Management Committee shall, if deemed necessary and appropriate, present to the Board EXCO or the Board significant matters and issues which have been reviewed and resolved by the Risk Management Committee.

November 2011